



Dear Candidate:

Central Carolina Association of REALTORS® (CCAR) membership is over 700 strong and covers Cabarrus, Stanly and Montgomery counties. Many of our REALTORS® live in Mecklenburg county and choose to belong to our association because of the communication and relationships we have amongst ourselves and our affiliate vendors and the communities we serve. We are part of the National Association of REALTORS® and therefore invest in RPAC, the REALTORS® Political Action Committee as an extension of The REALTOR® Party. We try to get to know the candidates in our local races and learn how they may legislate and make decisions concerning homeownership, smart growth, land use, taxes, impact fees and other issues directly related to our business.

Enclosed please find a candidate questionnaire developed by the leadership of CCAR. If your campaign accepts PAC donations, we have NC REALTOR® PAC funds available. We would very much like for you to respond to us as we will share your answers with our membership as we encourage our members and our clients to vote. Thank you for your civic mindedness and desire to serve your neighbor. We applaud your engagement with local government in an effort to make our communities a better place to live as that is our goal as REALTORS® as well.

Please have your questionnaire returned to us by January 28, 2020. It can be scanned and returned via email to morgan.harper@ccarc Carolinas.com or sent by mail to 250 Branchview Dr NE, Concord, NC 28025, Attn: CCAR Legislative Affairs Committee

Please note that your response does not constitute endorsement by the Committee or Association, nor does it guarantee financial support for your campaign.

Sincerely,

The Legislative Affairs Committee

Central Carolina Association of REALTORS®

250 Branchview Drive N E • Concord, NC 28025
P: 704.786.5512 • F: 704.786.4685
www.ccarcarcaolinas.com

2020 Candidate Survey

Candidate Name: Pat X. Horton

Address: 1951 Hwy 73 East, Concord NC 28025

Office Sought: Cabarrus County Commissioner 2020

Day Phone: 704-983-5765 (cell) Other Phone: 704-262-4844 (work)

Email: PATKHORTON@SMN.I.COM

Website (if applicable): WWW.ELECTPATHORTON.COM (PATKHORTON@SMN.I.COM) E-mail
ELECT PAT HORTON, Cab Co Commissioner

Please reply briefly & legibly in the space below.

1. Will you accept Political Action Committee contributions? *Yes*

2. Please provide your background and why you're running for office.
I serve as Regional President at Williams Bank. I have been in the financial services industry for 45+ years and am an advocate for women in the workplace. I am involved in my community. I will list those organizations and attach for question #2. See att.

3. What are the top three challenges your community is facing? If elected, how would you address those challenges?

- (1) Workforce development - need to insure our EDC + municipal work with County to insure we bring the correct/right companies to Cabarrus Cty.*
- (2) Mental Health - very important we focus on mental health from children to adult. Can help our future due to diabetes + issues*
- (3) Smart growth - school needed + new housing important but they need to map out + use the right measures to insure quality life.*

4. Give an example of how the city could play an active role in economic development and land use/smart growth, including job creation and work site development.

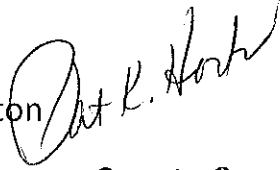
Need to all be collaboration and on the same page - smart growth is critical to our accomplishing a vibrant future. We need to insure what we do + does benefit Cabarrus County + its citizens daily. Housing, school facilities are critical as we continue to be in the top 20 of 100 counties in the state but the job creation needs are more vocational training for skilled labor. (I work daily with customers to help them plan for future + can do so as well with my experience + knowledge.) + always continue to listen to our community

5. What plans or policies should be in place to grow affordable housing at all levels of income? Are there any plans or policies in place that you would change or remove? If so, why? Please give a brief explanation.

I do believe there is a need for affordable housing + also just a need overall for housing - general. However this will hinge on what we do with our plans on smart growth - City + County need to collaborate + insure we are helpful to one another as we face challenges for this endeavor - (so much I could say here but you want it brief. There are some changes but I am seeing some of this between our County + municipal daily as I attend all the work sessions + meetings + summits to hear + see how what we are facing -

Date: January 17, 2020

From: Pat K. Horton



Candidate for Cabarrus County Commissioner 2020

I apologize for the handwritten responses to the questions but you asked for it to be brief and I tried to do so. Sometimes just hard to read.

I wanted to share this: I love Cabarrus County and my decision to seek this position as Cabarrus County Commissioner for 2020 is based on a desire to give back and serve the place where I have always called home.

As I have said I have over 45+ years of experience working in the financial services industry rooted in this community. Below are some of the boards I have served on and continue to serve on. These various boards seek to and enhance and improve the quality of life for our citizens of our community. All of these experiences have given me unique insights and perspectives of the needs and challenges within our county. I want to see Cabarrus County continue to be the premier place to live and work now and for the future. I am confident I can ensure this happens through practical experiences and exercising good judgement.

We need to work on reforming and flattening our tax codes so that families can be less burdened as well as small businesses. We need to work with business leaders to ensure our schools are providing students with the skills they need and we do have wonderful resources. Help our teachers and make it possible to attract quality and talented teachers for our children.

Please see below some of the organizations I am and have been affiliated with:

- Past President of Financial Women International
- Financial Women of the Year Award (1998)
- Most influential Women in Business(2005)
- Business Journal “Women in Business Achievement” Award (2011)
- Chamber of commerce Citizen of The Year (2013)
- Board of Director of the Ben Mynatt Children’s Foundation
- Trustee Rowan Cabarrus Community College
- RCCC Foundation-Past Chair and Finance Director
- Cabarrus Arts Council-Past Chairman
- Concord Rotary Club Member-Paul Harris Fellow
- Southwest YMCA board member
- United Way Board Member
- Northeast Foundation-Chair/Exec. Committee
- Cabarrus Convention & Visitors Bureau-Board of Director
- Boy Scouts-Exec. Board
- Member of Westford United Methodist Church-Active member and Administrative Council Chair

Thanks and appreciate the opportunity to be considered for NC REALTORr PAC funds if available. Please let me know if you have further questions. My cell number is 704-783-5765. Thank you very much.